PUBLIC INSPECTION COPY

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

ΑI	For the	2021 calendar year, or tax year beginning JU	JL 1, 2021 and	ending J	UN 30, 2022	
В	Check if applicable	C Name of organization			D Employer identifi	cation number
Г	Addres	THE CHILDRENS MUSEUM				
	Name change		DREN'S MUSEUM		04-21039	93
	Initial return	Number and street (or P.O. box if mail is not deliv		Room/suite	E Telephone numbe	
	Final return/	308 CONGRESS STREET	,		(617)426	
	termin- ated	City or town, state or province, country, and Z	ZIP or foreign postal code		G Gross receipts \$	19,200,485.
	Amend return	DOSTON, MA 02210			H(a) Is this a group re	
	Applica tion pendin	F Name and address of principal officer:	AUERBACH		for subordinates	
		SAME AS C ABOVE			H(b) Are all subordinates in	
			(insert no.) 4947(a)(1)	or 527	1	list. See instructions
		e: BOSTONCHILDRENSMUSEUM. C		l. v	H(c) Group exemptio	
		5.8« <u>.</u>	ociation Other	L Year	of formation: 1913 N	1 State of legal domicile: MA
F		Summary	-inmitiant antiquities. SFF	CCHEDII	T.F O	
Se	1 1	Briefly describe the organization's mission or most s	significant activities: DEE	BCIIEDO	<u> </u>	
Governance	2	Check this box if the organization discont	tinued its operations or dispos	sed of more	than 25% of its not as	eete
ver		Number of voting members of the governing body (I			3	31
ၓၟ		Number of independent voting members of the government				31
S S		Fotal number of individuals employed in calendar ye				99
Viţi.	1	Fotal number of volunteers (estimate if necessary)				89
Activities &		Total unrelated business revenue from Part VIII, colu				-39,366.
_		Net unrelated business taxable income from Form 9				0.
ē					Prior Year	Current Year
	8 (Contributions and grants (Part VIII, line 1h)			6,730,954.	
Revenue	1				1,547,874.	
Rev		nvestment income (Part VIII, column (A), lines 3, 4,		308,417.	1,717,442.	
_	1	Other revenue (Part VIII, column (A), lines 5, 6d, 8c,			658,972.	149,109.
		Fotal revenue - add lines 8 through 11 (must equal F			9,246,217.	15,531,381.
		Grants and similar amounts paid (Part IX, column (A			0. 0.	0.
	1	Benefits paid to or for members (Part IX, column (A)			4,098,598.	
ses	15 5	Salaries, other compensation, employee benefits (P			4,090,390.	1,355.
Expenses	16a l	Professional fundraising fees (Part IX, column (A), lir Fotal fundraising expenses (Part IX, column (D), line	ne 11e)	30 -	4,000.	1,333.
Ä	17 (Other expenses (Part IX, column (A), lines 11a-11d,			3,658,996.	4,074,232.
		Fotal expenses. Add lines 13-17 (must equal Part IX			7,761,594.	8,449,597.
		Revenue less expenses. Subtract line 18 from line 1			1,484,623.	
or	'	and the state of t		Be	ginning of Current Year	End of Year
sets	20	Fotal assets (Part X, line 16)			60,090,275.	60,830,612.
ASS	21				14,050,802.	11,918,676.
Net Assets or Fund Balances	22 1	Net assets or fund balances. Subtract line 21 from I			46,039,473.	48,911,936.
Pa	art II	Signature Block				
		ties of perjury, I declare that I have examined this return, i				y knowledge and belief, it is
true	, correct	, and complete. Declaration of preparer (other than officer) is based on all information of wh	nich preparer	has any knowledge.	
		PUBLIC INSPECTION COPY Signature of officer			Doto	
Sig		, ,	`		Date	
Her	re	AMY AUERBACH, SVP & CFC Type or print name and title)			
		7 21 1	Dranararia aignatura	- 11	Date Check	PTIN
Pai		Print/Type preparer's name EUGENE BORGONZI	Preparer's signature		5/08/23 if self-employ	
	- +	Firm's name EDELSTEIN AND COM	Firm's EIN	04-2442519		
	· L	Firm's address 160 FEDERAL STREE			I IIIII 3 LIIV	<u> </u>
	,	BOSTON, MA 02110	, ,		Phone no 61	7-227-6161
Mar	v the IR	S discuss this return with the preparer shown above	ve? See instructions		1	X Yes No

Pa	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	SEE SCHEDULE O - FORM 990 PART I LINE 1
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
•	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
7	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
4-	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 2,603,090 including grants of \$ 0 including grants of \$ 0 including grants of \$ 1
	THE GOAL OF EDUCATION PROGRAMS IS TO DEVELOP AND IMPLEMENT INTERACTIVE
	EXPERIENCES THAT ENHANCE THE MUSEUM'S EXHIBITS FOR CHILDREN AND ADULTS
	IN THE AREAS OF STEM AND STEAM, VISUAL AND PERFORMING ARTS, HEALTH AND
	WELLNESS, CULTURES, EARLY CHILDHOOD DEVELOPMENT AND LEARNING, AND
	COMMUNITY ENGAGEMENT. EDUCATION PROGRAMS INCLUDE SELF-GUIDED AND
	STRUCTURED SCHOOL PROGRAMS, SCHOOL READINESS PROGRAMS IN PARTNERSHIP
	WITH COMMUNITY AGENCIES, DESIGNATED PROGRAMS FOR CHILDREN AND FAMILIES
	WITH SPECIAL NEEDS, SCIENCE DISCOVERY PROGRAMS, ART STUDIO WORKSHOPS,
	PERFORMING ARTS DEMONSTRATIONS AND WORKSHOPS, AND LIVE THEATER
	EXPRESSLY GEARED TO YOUNG VISITORS.
4b	(Code:) (Expenses \$ 2,475,430 • including grants of \$ 0 •) (Revenue \$ 2,509,493 •)
	VISITOR PROGRAMS
	THE GOAL OF VISITOR PROGRAMS IS TO PROVIDE HIGH QUALITY EXPERIENCES FOR
	OUR LARGE AUDIENCE OF DIVERSE VISITORS, WHETHER THEY COME IN AS SCHOOL
	OR COMMUNITY GROUPS, OR FAMILIES. WE SEEK TO ADDRESS THE LEARNING
	NEEDS AND INTERESTS OF CHILDREN BIRTH TO TEN YEARS OLD, AS WELL AS
	THEIR ACCOMPANYING ADULTS WHO COMPRISE 50% OF THE AUDIENCE. TO DO
	THIS, WE DEVELOP STAFF TALENT IN DELIVERING EXCELLENT CUSTOMER SERVICE,
	PUBLIC PROGRAMS, AND ENGAGING INTERACTION WITH VISITORS TO HELP THEM
	MAXIMIZE THE LEARNING IMPACT AND DELIGHT IN DISCOVERY. VISITOR PROGRAMS
	WORKS TO CREATE AN INCLUSIVE ENVIRONMENT THAT WELCOMES ALL.
4c	(Code:) (Expenses \$1, 168, 015 •including grants of \$0 • (Revenue \$18, 130 •)
	EXHIBITIONS
	THE GOAL OF EXHIBITIONS IS TO DEVELOP, DESIGN AND PRODUCE INNOVATIVELY
	AWESOME EXPERIENCES THAT ENGAGE CHILDREN AND ADULTS IN MEANINGFUL
	ACTIVITIES THAT INSPIRE CREATIVITY, CURIOSITY, EXPERIMENTATION, PROBLEM
	SOLVING, AND COLLABORATION. EXHIBITS ARE POWERFUL TOOLS FOR PLAY AND
	LEARNING, AND FOR OPENING THE IMAGINATION TO NEW WORLDS AND IDEAS.
	WITH A GREAT DEPTH AND BREADTH OF STAFF EXPERTISE IN THE ARTS,
	STEM/STEAM, HEALTH AND WELLNESS, CULTURES AND EARLY CHILDHOOD
	EDUCATION, THE MUSEUM CREATES EXHIBITS THAT MAY APPEAR DECEPTIVELY
	SIMPLE BUT ARE FOUNDED IN THE THEORY AND PRACTICE OF HOW CHILDREN AND
	FAMILIES LEARN BEST.
4d	Other program services (Describe on Schedule O.)
_	(Expenses \$ 224,135 • including grants of \$ 0 •) (Revenue \$ 531,834 •) Total program service expenses ► 6,470,670 •
<u>4e</u>	Total program service expenses ► 0, 470, 070.
	Form 990 (2021)

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	_		
Ū	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	4		Х
_	during the tax year? If "Yes," complete Schedule C, Part II Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	4		- 25
5	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		x
0	the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		<u> </u>
8	Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	х	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If</i> "Yes," <i>complete Schedule F, Parts III and IV</i>	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			_v
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			1
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			1
	Schedule K. If "No," go to line 25a	24a	Х	1
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
_	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			1
	Cohodula I. Doubl	25b		х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	200		
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			1
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		x
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,	20		
21	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			1
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		x
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,	21		
20				
_	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If	00-		x
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b?	00-		X
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			v
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			37
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			37
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			77
	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			1
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<u> </u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			77
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			37
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		v	1
Da	Note: All Form 990 filers are required to complete Schedule O	38	Х	Щ
Pai				
	Check if Schedule O contains a response or note to any line in this Part V			<u> </u>
_	E		Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 45 Enter the number of Forms W-2G included on line 1a Enter -0- if not applicable 0			
	Enter the number of Forms wize included on line 1a. Enter of infort applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	000	(2221)

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Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country ▶			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			١
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).		37	
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			77
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	_		X
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e 7f		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7g 7h		
h 8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	/11		
•	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
р	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans That the arround of received as head.			
	Enter the amount of reserves on hand	14a		X
		14a 14b		 ^
15	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	טדו		
	excess parachute payment(s) during the year?	15		x
	If "Yes," see the instructions and file Form 4720, Schedule N.	.5		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		х
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 31			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a				
	more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
		_	Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	on Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ►MA			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3	s only) avail	able
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, ar	d fina	ncial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	AMY AUERBACH - (617)426-6500			
	308 CONGRESS STREET, BOSTON, MA 02210			

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

ot Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See the instructions for the order in which to list the persons above.

Name and title	(A)	(B)	l	411120		C)	прог	1041	(D)	(E)	(F)
Note Part Note Part Note Part Note			(do		Pos	ition		one			
CARQUE CHARNON			box	, unle	ss pe	rson i	is bot	h an	•	•	
CAROLE CHARNOW 35.00 X			_) i				,			
CAROLE CHARNOW 35.00 X			direc.				pa			•	•
CAROLE CHARNOW 35.00 X		related	stee or	ustee			ensat		(W-2/1099-MISC/	1099-NEC)	organization
CAROLE CHARNOW 35.00 X		"	al tru	onal t		oloyee	comp		1099-NEC)		
CAROLE CHARNOW 35.00 X			ndividu	ıstituti	fficer	ey em	ighest mploy	ormer			organizations
	(1) CAROLE CHARNOW	,	=	=	0	~	Ξ 6	Œ			
	PRESIDENT/CEO				х				246,416.	0.	29,926.
33	(2) MICHAEL TRAVIS	35.00									
SVP/CFO	VP OF DEVELOPMENT						Х		196,094.	0.	9,851.
(4) CHARLAYNE MURRELL-SMITH	(3) AMY AUERBACH	35.00									
VP OF CORPORATE DEVELOPMENT 35.00 X 122,465. 0. 25,155.	SVP/CFO				Х				165,944.	0.	24,157.
SUP, RESEARCH & PROGRAM DEVELOPMENT	(4) CHARLAYNE MURRELL-SMITH	35.00									
SVP, RESEARCH & PROGRAM DEVELOPMENT 35.00	VP OF CORPORATE DEVELOPMENT						Х		122,465.	0.	25,155.
CONTROLLER & SENIOR DIRECTOR, FINANCE	(5) LESLIE SWARTZ	35.00									
X							X		129,417.	0.	9,082.
Truste		35.00							111 050		4 -
VP OF PROGRAMS & EXHIBITS X	<u> </u>	25 00				<u> </u>	Х		114,969.	0.	7,547.
Reference		35.00							105 200	•	4 010
ASSISTANT SECRETARY (UNTIL 8/11/21)		25 00				_	Х		105,300.	0.	4,212.
Secretary Secr		35.00			,,				27 017	0	7 001
ASSISTANT SECRETARY (AS OF 10/18/21) (10) SUSAN LAMONICA TRUSTEE X 0.38 TRUSTEE X 0.0.0.0. (11) HELEN ROSENFELD TRUSTEE, VICE CHAIR X X X X 0.0.0.0. 0.0. (12) THOMAS MCCROREY TRUSTEE, TREASURER X X X X X X X X X X X X X		35 00			A	_			37,917.	0.	7,081.
TRUSTEE		33.00			l 🕶				6 705	0	1 021
TRUSTEE		0.38			^	 			0,705.	0.	1,021.
Column C		0.38	v						ا م	0	n
TRUSTEE, VICE CHAIR (12) THOMAS MCCROREY TRUSTEE, TREASURER (13) ANTHONY BORDON TRUSTEE (14) RENEE BOYNTON-JARRETT TRUSTEE (15) TODD CASSLER TRUSTEE (16) NIRAV DAGLI TRUSTEE (17) RICK DIMINO TRUSTEE X X X 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.		0.50	^			\vdash			0.	0.	•
TRUSTEE TREASURER TRUSTEE TR		0.30	x		x				0.1	0 -	0.
TRUSTEE, TREASURER (13) ANTHONY BORDON TRUSTEE X 0. 0. 0. 0. 0. (14) RENEE BOYNTON-JARRETT TRUSTEE X 0. 0. 0. 0. 0. 0. 0. 0. (15) TODD CASSLER TRUSTEE X 0. 0. 0. 0. 0. (16) NIRAV DAGLI TRUSTEE X 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.	· · · · · · · · · · · · · · · · · · ·	0.50				\vdash				•	•
TRUSTEE			x		x				0.	0.	0.
TRUSTEE	·	0.38				\Box					-
(14) RENEE BOYNTON-JARRETT 0.38 TRUSTEE X (15) TODD CASSLER 0.38 TRUSTEE X (16) NIRAV DAGLI 0.50 TRUSTEE X (17) RICK DIMINO 0.50 TRUSTEE X 0.0.0.0.	TRUSTEE		х						0.	0.	0.
(15) TODD CASSLER TRUSTEE X 0.38 X 0.0.0.0.0. (16) NIRAV DAGLI TRUSTEE X 0.0.0.0. (17) RICK DIMINO TRUSTEE X 0.0.0.0.	(14) RENEE BOYNTON-JARRETT	0.38									
TRUSTEE X 0. 0. 0. 0. (16) NIRAV DAGLI 0.50 X 0. 0. 0. (17) RICK DIMINO 0.50 X 0. 0. 0. 0. 0. TRUSTEE X 0. 0. 0. 0. 0. 0.	TRUSTEE		Х						0.	0.	0.
(16) NIRAV DAGLI 0.50 TRUSTEE X (17) RICK DIMINO 0.50 TRUSTEE X 0.0.0.0.	(15) TODD CASSLER	0.38									
TRUSTEE X 0. 0. 0. (17) RICK DIMINO 0.50 X 0. 0. 0. 0.	TRUSTEE		Х	L_	L_				0.	0.	0.
(17) RICK DIMINO	(16) NIRAV DAGLI	0.50									
TRUSTEE X 0. 0. 0.	TRUSTEE		X						0.	0.	0.
	(17) RICK DIMINO	0.50									
	TRUSTEE		X						0.	0.	

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FOIII 990 (2021) 1111 CITTE	DICHIO III	701							01 2103	JJJ Tage U
Part VII Section A. Officers, Directors, Trus	stees, Key Em	ploy	ees	, an	d Hi	ghe	st C	ompensated Employe	es (continued)	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average hours per	Position (do not check more than one box, unless person is both an officer and a director/trustee)					h an	Reportable compensation	Reportable compensation	Estimated amount of
	week (list any hours for related organizations below line)	tee or director	Institutional trustee	Officer		Highest compensated employee	Ĺ	from the organization (W-2/1099-MISC/ 1099-NEC)	from related organizations (W-2/1099-MISC/ 1099-NEC)	other compensation from the organization and related organizations
(18) DAVID HEALY	3.75	l		l						
TRUSTEE, CHAIRMAN		Х		Х				0.	0.	0.
(19) JASON JANOFF TRUSTEE	0.38	х						0.	0.	0.
(20) DEBORAH JOELSON	0.50									
TRUSTEE		Х						0.	0.	0.
(21) MIEKO KAMII	0.50	.,							•	0
TRUSTEE	0 20	Х						0.	0.	0.
(22) MADGE MEYER TRUSTEE (UNTIL 11/15/21)	0.38	х						0.	0.	0.
(23) LIAM PATRICK TRUSTEE	0.38	Х						0.	0.	0.
(24) GILES LI	0.38							-		
TRUSTEE		Х						0.	0.	0.
(25) AUNOY BANERJEE	0.38	Х						0.	0.	0.
TRUSTEE (26) PAUL DIANDINI	0.38	Δ						0.	0.	0.
(26) PAUL BLANDINI TRUSTEE	0.30	х						0.	0.	0.
1b Subtotal	1							1,125,307.	0.	118,032.
c Total from continuation sheets to Part V							>	0.	0.	0.
d Total (add lines 1b and 1c)	<u></u>							1,125,307.	0.	118,032.
2 Total number of individuals (including but r							no re	eceived more than \$100	0,000 of reportable	

compensation from the organization

Yes 3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Х 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services X rendered to the organization? If "Yes," complete Schedule J for such person

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
CBRE, INC		
PO BOX 848844, LOS ANGELES, CA 90084	PROPERTY MANAGEMENT	352,012.
SECURITAS SECURITY SERVICES US, 77 SUMMER	MUSEUM & BUILDING	
STREET 4TH FLOOR, BOSTON, MA 02110	SECURITY	337,926.
A.C.P. CLEANING INC	MUSEUM & TENANT	
P.O. BOX 2411, WOBURN, MA 01888	CLEANING	315,376.
CUSTOM COMPUTER SPECIALISTS, INC.	IT AND NETWORK	
70 SUFFOLK COURT, HAUPPAUGE, NY 11788	MONITORING SERVICES	202,363.
SUNRISE ERECTORS	CONSTRUCTION	
290 PINE STREET, CANTON, MA 02021	CONTRACTOR	138,800.
2 Total number of independent contractors (including but not limited to those lists \$100,000 of compensation from the organization.	ed above) who received more than	

SEE PART VII, SECTION A CONTINUATION

Form 990 (2021)

	тркеио м								04-210	3333
Part VII Section A. Officers, Directors, T	rustees, Key Eı	mple	yee	s, a	nd l	ligh	est	Compensated Employ	ees (continued)	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average			Pos	ition	1		Reportable	Reportable	Estimated
	hours	(c	neck	all t	that	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	L				oyee		the	organizations	compensation
	(list any	recto				empl		organization	(W-2/1099-MISC)	from the
	hours for	Individual trustee or director	e e			Highest compensated employee		(W-2/1099-MISC)		organization
	related	stee	fruste		a.	bens				and related
	organizations	al tru	Institutional trustee		Key employee	Com				organizations
	below	Jivid	stituti	Officer	yem	hest	Former			
	line)	n n	lns	₽	a,	ı≝	요			
(27) JULIE GORDON	0.38								_	_
TRUSTEE		Х						0.	0.	0.
(28) KELLY HILLER	0.50									
TRUSTEE, SECRETARY		Х		Х				0.	0.	0.
(29) PRAKASH VENKATA	0.38									
TRUSTEE		х						0.	0.	0.
(30) DAVID BURT	0.38									
TRUSTEE	0.50	Х						0.	0.	0.
	0.38	^						0.	0.	0.
(31) KEEGAN CALDWELL	0.30	Ψ,							0	_
TRUSTEE		Х						0.	0.	0.
(32) RYAN MURPHY	0.38								_	
TRUSTEE		Х						0.	0.	0.
(33) SYLVIA STEVENS-EDOUARD	0.50									
TRUSTEE		Х						0.	0.	0.
(34) PAUL LEONE	0.38									
TRUSTEE		Х						0.	0.	0.
(35) MELISSA WORTH	0.38	Η						•	•	
TRUSTEE	0.50	x						0.	0.	0.
	0.38							0.	0.	·
(36) DEBORAH ROBBINS	0.36	7,							0	_
TRUSTEE	0 20	Х						0.	0.	0.
(37) DEIRDRE PHILLIPS	0.38									
TRUSTEE (AS OF 3/9/22)		Х						0.	0.	0.
(38) DOROTHY YU	0.38									
TRUSTEE		Х						0.	0.	0.
(39) PAT BROPHY	0.38									
TRUSTEE (AS OF 6/15/22)		Х						0.	0.	0.
(40) ROBIN MOUNT	0.38									
TRUSTEE (AS OF 10/19/21)		Х						0.	0.	0.
(41) CARLOS VASQUEZ	0.38							-	•	
	0.30	Х						0.	0.	0.
TRUSTEE (AS OF 3/9/22)		Δ						0.	0.	0.
							l			
		1					l			
	1					\vdash	\vdash			
		1					l			
	-	\vdash	\vdash	\vdash			\vdash			
		1					l			
							L			
Total to Part VII, Section A, line 1c	<u></u>	<u></u> .	<u></u> .	<u></u> .	<u></u> .	<u></u> .	<u></u>			

Form 990 (2021) THE CHII
Part VIII Statement of Revenue

			Check if Schedule O	conta	ains a r	response	or note to any lir	ne in this Part VIII			
							,	(A)	(B)	(C)	(D)
								Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
									function revenue	business revenue	sections 512 - 514
ts ts	1	<u>а</u>	Federated campaigns			1a					
Contributions, Gifts, Grants and Other Similar Amounts	•		b Membership dues 1b								
اع تي						1c	495,145.				
rts r A			Fundraising events			_	433,143.				
nia Big			Related organizations		Г	1d	1 631 273				
Sir			Government grants (contr		′ +	1e	4,634,273.				
iğ je		T	All other contributions, gifts,	-			F 06F 0F0				
[등급			similar amounts not included			1f	5,065,052.				
ng p		-	Noncash contributions included in		-	1g \$	22,326.	10 104 480			
9 0		h	Total. Add lines 1a-1f					10,194,470.			
							Business Code	0.000.050	0.000.050		
<u>i</u>	2		ADMISSIONS				900099	2,202,358.	· · ·		
ne Z			PROGRAM FEES				900099	736,168.	736,168.		
n S		С	MEMBERSHIPS				900099	531,834.	531,834.		
Jrar Rev		d									
Program Service Revenue		е									
۱ ۵			All other program service								
\blacksquare		g	Total. Add lines 2a-2f					3,470,360.			
	3		Investment income (include								
			other similar amounts) $_{\dots \dots}$					196,183.			196,183.
	4		Income from investment of	f tax	-exem	pt bond p	roceeds				
	5		Royalties								
					(i)	Real	(ii) Personal				
	6	а	Gross rents	6a	2,4	98,094.					
		b	Less: rental expenses	6b	2,6	64,880.					
		С	Rental income or (loss)	6с	-1	66,786.					
		d	Net rental income or (loss)					-166,786.		-39,366.	-127,420.
	7	а	Gross amount from sales of		(i) Se	ecurities	(ii) Other				
			assets other than inventory	7a	2,3	324,946.					
		b	Less: cost or other basis								
ne			and sales expenses	7b	8	303,687.					
l en		С	Gain or (loss)	7с	1,5	21,259.					
Other Revenue			Net gain or (loss)					1,521,259.			1,521,259.
Ē	8		Gross income from fundraisir								
₹			including \$		'						
			contributions reported on								
			Part IV, line 18				56,250.				
		b	Less: direct expenses				200,537.				
			Net income or (loss) from					-144,287.			-144,287.
	9		Gross income from gamin					,			,
	_	_	Part IV, line 19								
		h	Less: direct expenses								
			Net income or (loss) from				>				
	10		Gross sales of inventory, I								
		u	and allowances								
		h	Less: cost of goods sold								
			Net income or (loss) from								
\dashv			THOUSE OF (1035) HOTH	Jaics	. OI IIIV	oritory	Business Code				
Snc	11	2	ANCILLARY SERVICES				900099	408,825.	408,825.		
Miscellaneous Revenue	• •		OTHER INVESTMENT IN	СОМТ	r FR∩i	M K-1	523000	51,357.	100,025.		51,357.
ella ver		-		IL	_ 11(01			31,337.			31,337.
Re		q	All other revenue								
Σ			All other revenue					460,182.			
	10		Total. Add lines 11a-11d					15,531,381.	3,879,185.	-39,366.	1 /97 092
	12		Total revenue. See instruction	119				10,001,001.	J,0/3,103.	-39,300.	1,497,092.

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Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	on 501(c)(3) and 501(c)(4) organizations must com Check if Schedule O contains a respor				
Do	not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
7b,	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	F26 400		400 040	106 551
	trustees, and key employees	536,400.		429,849.	106,551
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	2 244 570	2 600 020	150 006	205 022
7	Other salaries and wages	3,244,570.	2,698,932.	159,806.	385,832
8	Pension plan accruals and contributions (include	00 017	60 242	20 405	0 070
_	section 401(k) and 403(b) employer contributions)	89,017. 223,037.	60,243. 200,666.	20,495.	8,279 17,175
9	Other employee benefits				31,804
10	Payroll taxes	280,986.	210,484.	38,698.	31,804
11	Fees for services (nonemployees):				
а	Management	98.		98.	
b	Legal	29,336.		29,336.	
С.	Accounting	29,330.		29,330.	
d	Lobbying	1,355.			1,355
e	Professional fundraising services. See Part IV, line 17	1,333.			1,333
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,	646,711.	599,752.	30,992.	15 067
	column (A), amount, list line 11g expenses on Sch O.)	9,949.	9,624.	216.	15,967 109
12	Advertising and promotion	143,602.	80,832.	40,977.	21,793
13	Office expenses	334,304.	123,806.	204,619.	5,879
14	Information technology	334,304.	123,000.	204,019.	3,013
15	Royalties	960,393.	788,037.	158,783.	13,573
16	Occupancy	40,373.	24,516.	5,570.	10,287
17	Travel	40,373.	24,510.	3,370.	10,207
18	Payments of travel or entertainment expenses				
10	for any federal, state, or local public officials				
19 20	Conferences, conventions, and meetings				
21 22	Payments to affiliates	1,315,258.	1,183,494.	116,374.	15,390
		93,581.	81,907.	10,421.	1,253
23 24	Other expenses. Itemize expenses not covered	33,301.	01,001.	10,121,	1,255
24	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
а	EQUIPMENT RENTAL - REPAI	187,866.	169,976.	16,461.	1,429
a b	MATERIALS AND SUPPLIES	127,609.	125,000.	116.	2,493
c	BANK AND CC FEES	111,330.	110,263.	18.	1,049
d	OTHER INVESTMENT DEDUCT	67,004.	===,===	67,004.	-,
	All other expenses	6,818.	3,138.	3,468.	212
25	Total functional expenses. Add lines 1 through 24e	8,449,597.	6,470,670.	1,338,497.	640,430
26	Joint costs. Complete this line only if the organization	-,,	2, = 10, 0.00	-,,	,
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
	n 12-09-21				Form 990 (202

Form **990** (2021)

Pa	rt X	Balance Sheet				
		Check if Schedule O contains a response or note to a	ny line in this Part X			
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		9,766,517.	1	13,921,421.
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net			3	1,163,192.
	4	Accounts receivable, net			4	225,441.
	5	Loans and other receivables from any current or form				
		trustee, key employee, creator or founder, substantia	contributor, or 35%			
		controlled entity or family member of any of these per	sons		5	
	6	Loans and other receivables from other disqualified p	ersons (as defined			
		under section 4958(f)(1)), and persons described in se	ection 4958(c)(3)(B)		6	
ţ	7	Notes and loans receivable, net			7	
Assets	8	Inventories for sale or use			8	
Ä	9	5		11 600	9	39,019.
	10a	Land, buildings, and equipment: cost or other				
		basis. Complete Part VI of Schedule D 10a	62,684,22			
	b		34,245,22	0. 28,346,145.	10c	28,439,008.
	11	Investments - publicly traded securities			11	
	12	Investments - other securities. See Part IV, line 11		19,758,883.	12	15,847,041.
	13	Investments - program-related. See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11	1,144,515.	15	1,195,490.	
	16	Total assets. Add lines 1 through 15 (must equal line	33)		16	60,830,612.
	17	Accounts payable and accrued expenses	1,121,855.	17	1,969,697.	
	18	Grants payable		18		
	19	Deferred revenue		220,000.	19	180,000.
	20	Tax-exempt bond liabilities		10,599,028.	20	9,113,953.
	21	Escrow or custodial account liability. Complete Part IV	of Schedule D		21	
es	22	Loans and other payables to any current or former of	icer, director,			
≣		trustee, key employee, creator or founder, substantia	contributor, or 35%			
Liabilities		controlled entity or family member of any of these per			22	
_	23	Secured mortgages and notes payable to unrelated the		4 444	23	265 054
	24	Unsecured notes and loans payable to unrelated third		1,293,057.	24	365,954.
	25	Other liabilities (including federal income tax, payable				
		parties, and other liabilities not included on lines 17-2	1). Complete Part X	016 060		200 072
		of Schedule D		816,862.		289,072.
	26	Total liabilities. Add lines 17 through 25		14,050,802.	26	11,918,676.
Ş		Organizations that follow FASB ASC 958, check he	re 🕨 🔼			
nce	l	and complete lines 27, 28, 32, and 33.		20 576 640		25 260 006
ala	27			1 = 110 000	27	35,268,006.
В	28	Net assets with donor restrictions		15,462,833.	28	13,643,930.
μ		Organizations that do not follow FASB ASC 958, cl	neck here			
<u>~</u>		and complete lines 29 through 33.				
ets	29	Capital stock or trust principal, or current funds			29	
\SS	30	Paid-in or capital surplus, or land, building, or equipm			30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated income		16 000 150	31	48,911,936.
ž	32	Total net assets or fund balances		··· 	32	
	33	Total liabilities and net assets/fund balances		00,030,473.	33	60,830,612.

Pa	Tt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	15,53		
2	Total expenses (must equal Part IX, column (A), line 25)	2	8,44		
3	Revenue less expenses. Subtract line 2 from line 1	3	7,08		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	46,03		
5	Net unrealized gains (losses) on investments	5	-4,85	3,1	.64 <u>.</u>
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	64	3,8	843.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	48,91	1,9	36.
Pa	rt XIII Financial Statements and Reporting				_
	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>			X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	e O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	a no b			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,			
	consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,		l	
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scl	nedule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	-			
	Act and OMB Circular A-133?		3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits	<u></u>		X	
			Forn	990	(2021)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number Name of the organization THE CHILDRENS MUSEUM 04 - 2103993Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 X An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other ì your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
_	etion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 4	(a) 2017	(b) 2010	(6) 2019	(u) 2020	(6) 2021	(i) iotai
8	Gross income from interest,						
o	dividends, payments received on						
	· • •						
	securities loans, rents, royalties,						
0	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
10	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. Add lines 7 through 10					40	
12	Gross receipts from related activities,	•	,	£		[12]	
13	First 5 years. If the Form 990 is for the						▶□
500	organization, check this box and stop ction C. Computation of Publ	ic Support De	rcentage				<u> </u>
				column (f))		14	%
	Public support percentage for 2021 (I Public support percentage from 2020					15	
	33 1/3% support test - 2021. If the contract of the contract o						
10a		-					
h	stop here. The organization qualifies 33 1/3% support test - 2020. If the o						
L.							
47~	and stop here. The organization qual 10% -facts-and-circumstances tes						
17 a							
	and if the organization meets the fact					_	
	meets the facts-and-circumstances to	•	•		•		
b	10% -facts-and-circumstances tes	-					10% or
	more, and if the organization meets the				-		. —
	organization meets the facts-and-circle		-	•			
<u>18</u>	8 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions						

Schedule A (Form 990) 2021

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	qualify under the tests listed b	elow, please comp	olete Part II.)					
	endar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(a) 2010	(d) 2020	(a) 2021	(f) Total	
	Gifts, grants, contributions, and	(a) 2017	(D) 2016	(c) 2019	(u) 2020	(e) 2021	(I) TOTAL	
'	membership fees received. (Do not							
	include any "unusual grants.")	2,392,221.	3,283,707.	3,174,342.	6,730,954.	10,194,470.	25,775,694.	
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in	2,002,222.	0,200,707.	0,2/2,022	5,755,7521	20,202,2700	20,770,002.	
	any activity that is related to the organization's tax-exempt purpose	6,086,827.	6,323,457.	4,507,630.	1,746,094.	3,879,185.	22,543,193.	
3	Gross receipts from activities that							
	are not an unrelated trade or bus- iness under section 513							
4	Tax revenues levied for the organ-							
	ization's benefit and either paid to							
_	or expended on its behalf							
5	The value of services or facilities							
	furnished by a governmental unit to the organization without charge							
6	· · · · ·	8,479,048.	9,607,164.	7,681,972.	8,477,048.	14,073,655.	48,318,887.	
	Total. Add lines 1 through 5	0,475,040.	3,007,104.	7,001,572.	0,477,040.	14,075,055.	40,310,007.	
7 8	Amounts included on lines 1, 2, and 3 received from disqualified persons	134,893.	133,433.	136,808.	139,733.	168,898.	713,765.	
k	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						0	
	amount on line 13 for the year	134,893.	122 /22	126 000	139,733.	168,898.	0. 713,765.	
	Add lines 7a and 7b	134,693.	133,433.	136,808.	139,/33.	100,090.		
8	Public support. (Subtract line 7c from line 6.)						47,605,122.	
		(-) 0047	(I-) 0040	(-) 0040	(-I) 0000	(-) 000d	(6) T-+-I	
	endar year (or fiscal year beginning in)	(a) 2017 8,479,048.	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total 48,318,887.	
	Amounts from line 6 Gross income from interest,	0,479,040.	9,607,164.	7,681,972.	8,477,048.	14,073,655.	40,310,007.	
104	dividends, payments received on securities loans, rents, royalties, and income from similar sources	3,137,917.	2,745,339.	2,258,280.	2,831,594.	2,745,634.	13,718,764.	
k	Unrelated business taxable income (less section 511 taxes) from businesses							
	acquired after June 30, 1975							
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on	3,137,917.	2,745,339.	2,258,280.	2,831,594.	2,745,634.	13,718,764.	
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)							
13	Total support. (Add lines 9, 10c, 11, and 12.)	11,616,965.	12,352,503.	9,940,252.	11,308,642.	16,819,289.	62,037,651.	
	First 5 years. If the Form 990 is for th	e organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	01(c)(3) organizati	on,	
	check this box and stop here							
Se	ction C. Computation of Publ	ic Support Pe						
15	Public support percentage for 2021 (I	ine 8, column (f), d	livided by line 13,	column (f))		15	76.74 %	
	16 Public support percentage from 2020 Schedule A, Part III, line 15							
Se	ction D. Computation of Inves	stment Incom	e Percentage					
17	Investment income percentage for 20	21 (line 10c, colun	nn (f), divided by li	ne 13, column (f))		17	22.11 %	
18						18	23.55 %	
19a	a 33 1/3% support tests - 2021. If the					3 1/3%, and line 1	7 is not	
	more than 33 1/3%, check this box ar	nd stop here. The	organization qualit	ies as a publicly s	upported organiza	tion	 ► X	
k	33 1/3% support tests - 2020. If the							
	line 18 is not more than 33 1/3%, che							
20	Private foundation. If the organizatio	n did not check a	box on line 14, 19:	a, or 19b, check th	us box and see ins	structions	▶∟	

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
	3a		
	3b		
	3с		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	6		
	7		
	8		
	3		
	9a		
	OI-		
	9b		
	9c		
	10a		
	10b		
ulo		~ 000	

Par	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sect	ion B. Type I Supporting Organizations			
			Yes	No
	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sect	ion C. Type II Supporting Organizations			
			Yes	No
	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Seci	ion D. All Type III Supporting Organizations			
			Yes	No
	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	•		
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sect	ion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yeafsee instruction	s).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see	instructio	ns).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in	_		
	these activities but for the organization's involvement.	2b		
	Parent of Supported Organizations. Answer lines 3a and 3b below.			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI .	3a		
a	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			

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of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Sche	edule A (Form 990) 2021 THE CHILDRENS MUSEUM			74-2103993 Page 6
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportir	ng Orga	anizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyir	ng trust o	n Nov. 20, 1970 (explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mus	t comple	te Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

Schedule A (Form 990) 2021

instructions).

Sche	dule A (Form 990) 2021 THE CHILDRENS	MUSEUM		0.	4-2103993 Page 7
_	rt V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations (continu	ued)	<u>-</u>
Sect	ion D - Distributions		,		Current Year
1	Amounts paid to supported organizations to accomplish exe	empt purposes		1	
2	Amounts paid to perform activity that directly furthers exempted	pt purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpos	es of supported organization	S	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.	,		6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which t	the organization is responsive)		
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2021 from Section C, line 6	9			
10	Line 8 amount divided by line 9 amount			10	
Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2021	ns	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2021				
а	From 2016				
b	From 2017				
С	From 2018				
d	From 2019				
е	From 2020				
f	Total of lines 3a through 3e				
a	Applied to underdistributions of prior years				

Schedule A (Form 990) 2021

h Applied to 2021 distributable amount

4 Distributions for 2021 from Section D,

Part VI. See instructions.

a Applied to underdistributions of prior yearsb Applied to 2021 distributable amount

c Remainder. Subtract lines 4a and 4b from line 4.

than zero, explain in Part VI. See instructions.

6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in

7 Excess distributions carryover to 2022. Add lines 3j

Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater

line 7:

and 4c.

8 Breakdown of line 7:
 a Excess from 2017
 b Excess from 2018
 c Excess from 2019
 d Excess from 2020
 e Excess from 2021

i Carryover from 2016 not applied (see instructions)j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;
	Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
	(See instructions.)

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

Employer identification number

_	THE CHILDRENS MUSE		04-2103993
Par			or Accounts.Complete if the
	organization answered "Yes" on Form 990, Part IV, lin		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in		d funds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor a		
	for charitable purposes and not for the benefit of the donor of		•
Par			
1	Purpose(s) of conservation easements held by the organization	·	,
•	Preservation of land for public use (for example, recrea	`	historically important land area
	Protection of natural habitat		certified historic structure
	Preservation of open space	i reservation or a	Certified Historic Structure
2	Complete lines 2a through 2d if the organization held a qualit	fied concernation contribution in the form of	is a consequation assembly on the last
2	day of the tax year.	ned conservation contribution in the form of	Held at the End of the Tax Year
_			
b	Total acreage restricted by conservation easements		
	Number of conservation easements on a certified historic str		
d	Number of conservation easements included in (c) acquired	•	
_	listed in the National Register		
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by the c	organization during the tax
	year ▶		
4	Number of states where property subject to conservation ea		
5	Does the organization have a written policy regarding the per		
	violations, and enforcement of the conservation easements in		
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing conse	rvation easements during the year
			
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conservation	on easements during the year
	▶ \$		
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 170(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservati	on easements in its revenue and expense s	tatement and
	balance sheet, and include, if applicable, the text of the footr	note to the organization's financial statemer	nts that describes the
	organization's accounting for conservation easements.		
Par	t III Organizations Maintaining Collections o	f Art, Historical Treasures, or Oth	ner Similar Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 95	58, not to report in its revenue statement and	d balance sheet works
	of art, historical treasures, or other similar assets held for put	blic exhibition, education, or research in furt	herance of public
	service, provide in Part XIII the text of the footnote to its final	ncial statements that describes these items	
b	If the organization elected, as permitted under FASB ASC 95	58, to report in its revenue statement and ba	alance sheet works of
	art, historical treasures, or other similar assets held for public		
	provide the following amounts relating to these items:	,	,
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
	WD 4		• •
2	If the organization received or held works of art, historical tre		
_	the following amounts required to be reported under FASB A		ya, p. 01100
9	Revenue included on Form 990, Part VIII, line 1	_	> \$
	Assets included in Form 990, Part X		· · · · · · · · · · · · · · · · · · ·
	For Paperwork Reduction Act Notice, see the Instructions		Schedule D (Form 990) 2021
			20 200 E (1 01111 200) 202 I

132051 10-28-21

Sche	dule D (Form 990) 2021 THE CHI	LDRENS MUSI	EUM			04-	2103993	Page 2
Par	rt III Organizations Maintaining C	collections of Ar	t, Historical Tr	easures, c	or Other			
3	Using the organization's acquisition, accessi	on, and other record	s, check any of the	following tha	ıt make sigi	nificant use o	f its	
	collection items (check all that apply):							
а	X Public exhibition	d	Loan or excl	nange progra	am			
b	X Scholarly research	е	Other					
С	X Preservation for future generations							
4	Provide a description of the organization's co	ollections and explain	n how they further th	ne organizati	on's exemp	ot purpose in	Part XIII.	
5	During the year, did the organization solicit o	r receive donations o	of art, historical treas	sures, or oth	er similar a	ssets		
	to be sold to raise funds rather than to be ma						Yes	X No
Par	t IV Escrow and Custodial Arran	gements. Comple	te if the organization	n answered '	"Yes" on Fo	orm 990, Part	IV, line 9, or	
	reported an amount on Form 990, Par	rt X, line 21.						
1a	Is the organization an agent, trustee, custod	ian or other intermed	iary for contribution	s or other as	sets not in	cluded		
	on Form 990, Part X?						Yes	└── No
b	If "Yes," explain the arrangement in Part XIII	and complete the fol	lowing table:					
							Amount	
С	Beginning balance					1c		
d	Additions during the year					1d		
е	Distributions during the year					1e		
f	Ending balance					1f		
2a	Did the organization include an amount on Fe	orm 990, Part X, line	21, for escrow or cu	istodial acco	unt liability	?	Yes	Щ No
	If "Yes," explain the arrangement in Part XIII.							
Par	t V Endowment Funds. Complete i							
		(a) Current year	(b) Prior year	(c) Two year		Three years b		
	Beginning of year balance	19,758,883.	16,240,927.	16,302		16,394,6		41,565.
b	Contributions	5,069.	5,197.		5,183.	151,6		5,150.
	Net investment earnings, gains, and losses	-3,157,081.	4,254,263.	662	2,152.	472,4	01. 1,1	54,389.
d	Grants or scholarships							
е	Other expenditures for facilities							
	and programs	759,830.	741,504.	729	9,030.	716,0	96. 7	06,480.
	Administrative expenses							
g	End of year balance	15,847,041.	19,758,883.		0,927.	16,302,6	22. 16,3	94,624.
2	Provide the estimated percentage of the curr		e (line 1g, column (a)) held as:				
	Board designated or quasi-endowment	40.2100	_%					
b	Permanent endowment ► 27.7800	%						
С	Term endowment ▶ 32.0100 o	%						
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.						
3a	Are there endowment funds not in the posse	ession of the organiza	ation that are held a	nd administe	red for the	organization	T	
	by:							es No
	(i) Unrelated organizations						3a(i)	X
	(ii) Related organizations						3a(ii)	X
b	If "Yes" on line 3a(ii), are the related organization	itions listed as requir	ed on Schedule R?				3b	
4	Describe in Part XIII the intended uses of the		wment funds.					
Par	t VI Land, Buildings, and Equipm							
	Complete if the organization answere	d "Yes" on Form 990		1				
	Description of property	(a) Cost or ot	` '		` '	umulated	(d) Book	value
		basis (investm	,		depre	ciation	2 224	100
	Land			1,193.	25 22	0 000	3,331	
	Buildings		4/,19	5,872.	∠5,29	9,083.	21,896	<u>, /89.</u>
	Leasehold improvements		2 21	2 627	7 1	0 0 0 5 1	77	706
	Equipment			3,637.	Z, 13	ο χ , α 5 Ι •		786.
е	Other	1	9,94	3,526.	ο, δί	6,286.	3,137	,44U.

▶ 28,439,008. Schedule D (Form 990) 2021

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

Schedule D (Form 990) 2021 THE CHILDRE	NS MUSEUM	04	l-2103993 _{Page} 3
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A) TIFF MULTI-ASSET FUND	8,078,628.	END-OF-YEAR MARKET	' VALUE
(B) THE TIFF CENTERSTONE FUND			
(C) LP	7,768,413.	END-OF-YEAR MARKET	' VALUE
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	15,847,041.		
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	e 15.)	>	
Part X Other Liabilities.	,		•
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 2	5.
1. (a) Description of liability		, ,	(b) Book value
(1) Federal income taxes			
(2) DERIVATIVE FINANCIAL INST	RUMENTS		3,815.
(3) SECURITY DEPOSITS			285,257
(4)			,
(5)			
(6)			
(7)			
(8)			
(~)			1

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII...

Schedule D (Form 990) 2021

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

289,072.

2,665,968.

8,382,593.

8,449,597.

67,004.

2e

3

4c

che	edule D (Form 990) 2021	THE	CHILDRENS	MUSEUM			04-	2103993	Page 4
Paı	rt XI Reconciliation of	f Reve	nue per Audite	d Financial Sta	tements V	/ith Revenue per	Retur	n.	
	Complete if the organ	nization a	nswered "Yes" on F	orm 990, Part IV, lin	e 12a.				
1	Total revenue, gains, and ot	her suppo	ort per audited finan	cial statements			1	13,921	,024
2	Amounts included on line 1	but not o	n Form 990, Part VII	I, line 12:					
а	Net unrealized gains (losses)) on inves	tments		2a	-4,853,164	•		
b	Donated services and use o	f facilities			2b				
		Recoveries of prior year grants 2c							
	Other (Describe in Part XIII.)					576,540	•		
							2e	-4,276	
3	Subtract line 2e from line 1						3	18,197	,648
4	Amounts included on Form	990, Part	VIII, line 12, but not	on line 1:	_				
а	Investment expenses not inc	cluded or	Form 990, Part VIII	, line 7b	4a				
b	Other (Describe in Part XIII.)				4b	-2,666,267	•		
С	Add lines 4a and 4b						4c	-2,666	-
	Total revenue. Add lines 3 ar							15,531	.,381
Pa	rt XII Reconciliation of	of Expe	nses per Audite	ed Financial Sta	atements \	With Expenses pe	r Retu	urn.	
	Complete if the organ	nization a	nswered "Yes" on F	orm 990, Part IV, lin	e 12a.				
1	Total expenses and losses p	er audite	d financial statemer	nts			1	11,048	,561
2	Amounts included on line 1	but not o	n Form 990, Part IX,	line 25:					
а	Donated services and use of	f facilities			2a				
b	Prior year adjustments				2b				
С	Other losses				2c				
d	Other (Describe in Part XIII.)				2d	2,665,968	•		

Part XIII Supplemental Information.

Subtract line 2e from line 1

Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART III, LINE 1A:

Add lines 2a through 2d

Other (Describe in Part XIII.)

c Add lines 4a and 4b

IN CONFORMITY WITH THE PRACTICE FOLLOWED BY MANY MUSEUMS, THE VALUE OF PROPERTY DONATED FOR THE MUSEUM COLLECTION IS NOT REFLECTED ON THE THE COLLECTION IS DEEMED INEXHAUSTIBLE. STATEMENT OF FINANCIAL POSITION. THE COLLECTION IS MAINTAINED FOR EDUCATION AND RESEARCH AND FURTHERANCE OF THE MUSEUM'S GOALS RATHER THAN FINANCIAL GAIN. THE COLLECTION IS PROTECTED, KEPT UNENCUMBERED AND IS SUBJECT TO AN ORGANIZATIONAL POLICY THAT ENCOURAGES PERMANENT POSSESSION. THE MUSEUM'S COLLECTIONS POLICY REQUIRES THAT PROCEEDS FROM THE SALE OF COLLECTION ITEMS BE USED FOR THE ACQUISITION OR DIRECT CARE OF COLLECTION ITEMS. DIRECT CARE INCLUDES, BUT IS NOT LIMITED TO, THE FOLLOWING: CONTRACT CONSERVATION AND CONSULTANT COSTS, THE PHYSICAL REPAIR OR UPGRADING OF THE STORAGE AREAS HOUSING

Schedule D (Form 990) 2021

Part XIII | Supplemental Information (continued)

COLLECTIONS INCLUDING REHOUSING MATERIALS AND SUPPLIES, AND THE TECHNOLOGICAL ASSETS NEEDED TO CARE FOR AND MAINTAIN THE COLLECTION.

PART III, LINE 4:

BOSTON CHILDRENS MUSEUM HAS BEEN A COLLECTING INSTITUTION SINCE ITS

BEGINNING IN 1913 AND TODAY THE COLLECTIONS NUMBER APPROXIMATELY 50,000

OBJECTS, INCLUDING CULTURAL ARTIFACTS AND NATURAL HISTORY SPECIMENS, WHICH

CAN BE BROKEN INTO SIX MAIN COLLECTING AREAS: NATIVE AMERICAN, JAPANESE,

AMERICANA, GLOBAL DOLLS, GENERAL CULTURAL COLLECTIONS, AND NATURAL

HISTORY. THE COLLECTION IS MOST FREQUENTLY USED TO ENHANCE MUSEUM

EXHIBITS, FOR SCHOLARLY RESEARCH, AS WELL AS EDUCATIONAL PROGRAMMING.

PART V, LINE 4:

THE ORGANIZATION'S TERM ENDOWMENTS REPRESENT ACCUMULATED INVESTMENT GAINS SUBJECT TO THE MUSEUM'S ENDOWMENT SPENDING POLICY. THE MUSEUM USES ITS PERMANENT ENDOWMENTS IN ACCORDANCE WITH UPMIFA AND SPENDS FOUR-AND-A-HALF PERCENT OF THE AVERAGE OF THE FMV OF EACH OF THE PREVIOUS 12 QUARTERS TO SUPPORT CURRENT OPERATIONS. THE BOARD-DESIGNATED AND QUASI-ENDOWMENTS ARE USED AT THE BOARD'S DISCRETION.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

UNREALIZED GAIN ON DERIVATIVE INSTRUMENTS 576,540.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

RENTAL EXPENSES -2,664,880.

BOOK-TAX RENTAL INCOME ADJUSTMENT PER IRC 467

<u>-68,391.</u>

DEDUCTIONS REPORTED ON K-1 RECORDED IN UNREALIZED GAIN ON

FINANCIALS 67,004.

Schedule D (Form 990) 2021

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

Employer identification number

THE CHILDRENS MUSEUM

04 - 2103993

Form 990, Part IV		ctivities Ou	tside the United States. Comple	ete if the organization answered "\	'es" on
· · · · · · · · · · · · · · · · · · ·	,	n maintain recor	ds to substantiate the amount of its gra	ants and other assistance	
<u> </u>	· ·		the selection criteria used to award the	· —	Yes No
2 For grantmakers. Desc United States.	ribe in Part V the	e organization's	procedures for monitoring the use of it	s grants and other assistance out	side the
3 Activities per Region. (TI	he following Part	I, line 3 table c	an be duplicated if additional space is i	needed.)	
(a) Region	(b) Number of offices in the region	employees,	(d) Activities conducted in the region (by type) (such as, fundraising, pro- gram services, investments, grants to recipients located in the region)	is a program service,	(f) Total expenditures for and investments in the region
EAST ASIA AND THE					
PACIFIC - AUSTRALIA,					
BRUNEI, BURMA,					
CAMBODIA,	0	0	PROGRAM SERVICES	PROGRAM CONSULTING	2,380.
MIDDLE EAST AND					
NORTH AFRICA -					
ALGERIA, BAHRAIN,					
DJIBOUTI, EGYPT,	0	0	PROGRAM SERVICES	MUSEUM ADMISSION TICKETS	0.
NORTH AMERICA -					
CANADA AND MEXICO,					
BUT NOT THE UNITED					
STATES	0	0	PROGRAM SERVICES	SOFTWARE	3,695.
NORTH AMERICA -					, -
CANADA AND MEXICO,					
BUT NOT THE UNITED					
STATES	0	0	FUNDRAISING	N/A	0.
CENTRAL AMERICA AND					-
THE CARIBBEAN -					
ANTIGUA & BARBUDA,					
ARUBA, BAHAMAS,	0	0	PROGRAM SERVICES	MUSEUM ADMISSION TICKETS	0.
SOUTH ASIA	0	0	PROGRAM SERVICES	MUSEUM ADMISSION TICKETS	0.
EAST ASIA AND THE					
PACIFIC - AUSTRALIA,					
BRUNEI, BURMA,					
CAMBODIA,	0	0	FUNDRAISING	N/A	0.
EUROPE (INCLUDING					
ICELAND & GREENLAND)				FAMILY MEMBERSHIP	
- ALBANIA, ANDORRA,				REVENUE, MUSEUM	
AUSTRIA, BELGIUM	0	0	PROGRAM SERVICES	ADMISSION TICKETS	0.
3 a Subtotal	0	(6,075.
b Total from continuation		<u> </u>			
sheets to Part I	0	(0.
c Totals (add lines 3a					
and 3b)	0	(6,075.
LUA For Paperwork Poduct	ion Act Notice	and the Instruc	ations for Form 000	Cohodulo F	Earm 000\ 2021

Schedule F (Form 990) 2021

Schedule F (Form 990)	THE CHIL			04-210399	3 Page 1
	1		1. (Schedule F (Form 990), Part I, line		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
RUSSIA AND					
NEIGHBORING STATES -					
ARMENIA, AZERBIJAN,					
BELARUS,	0	0	PROGRAM SERVICES	MUSEUM ADMISSION TICKETS	0.
SOUTH AMERICA -					
ARGENTINA, BOLIVIA,				MUSEUM ADMISSION	
BRAZIL, CHILE,				TICKETS, FAMILY	
COLUMBIA, ECUADOR,	0	0	PROGRAM SERVICES	MEMBERSHIP REVENUE	0.
EUROPE (INCLUDING					
ICELAND & GREENLAND)					
- ALBANIA, ANDORRA,					
AUSTRIA, BELGIUM		0	FUNDRAISING	N/A	0.
meerin, baseron					3.
GOVERN AGEN	0		TURNED TO THE	N. (3	
SOUTH ASIA	0	0	FUNDRAISING	N/A	0.
SUB-SAHARAN AFRICA	0	0	PROGRAM SERVICES	MUSEUM ADMISSION TICKETS	0.
				MUSEUM ADMISSION	
EAST ASIA AND THE				TICKETS, FAMILY	
PACIFIC	0	0	PROGRAM SERVICES	MEMBERSHIP REVENUE	0.
				MUSEUM ADMISSION TICKETS, FAMILY	
NORTH AMERICA	0	0	PROGRAM SERVICES	MEMBERSHIP REVENUE	0.
Totals					

Part II	Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any
	recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)	
2 Enter total number of	recipient organizatio	I ns listed above that are	I recognized as charities by the	I foreign country	I , recognized as a tax	<u> </u>	l	1	
			or counsel has provided a sec						
3 Enter total number of other organizations or entities									

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (c) Number of (d) Amount of (e) Manner of (f) Amount of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant cash disbursement noncash noncash assistance assistance

Schedule F (Form 990) 2021 Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	□ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	X Yes	□ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	X Yes	☐ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2021

Part V | Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 3:

EXPENDITURES ARE ACCOUNTED FOR ON THE ACCRUAL BASIS USED FOR FINANCIAL

STATEMENT PURPOSES.

FORM 990, SCHEDULE F, PART I, LINE 3

THE MUSEUM RECEIVED CONTRIBUTIONS FROM INDIVIDUALS LOCATED IN THE

FOLLOWING REGIONS:

EAST ASIA AND THE PACIFIC

EUROPE

NORTH AMERICA

SOUTH ASIA

NO EXPENDITURES WERE MADE IN THESE REGIONS IN ORDER TO OBTAIN THESE

CONTRIBUTIONS AND THOSE INDIVIDUALS HAVE BEEN REPORTED ON SCHEDULE B,

IF APPLICABLE, IN ACCORDANCE WITH SCHEDULE B INSTRUCTIONS.

THE MUSEUM ALSO RECEIVED PROGRAM SERVICE AND MEMBERSHIP REVENUES FROM

THE FOLLOWING REGIONS:

EUROPE

EAST ASIA AND THE PACIFIC

CENTRAL AMERICA AND THE CARRIBEAN

MIDDLE EAST AND NORTH AFRICA

NORTH AMERICA

RUSSIA AND NEIGHBORING STATES

SOUTH AMERICA

SOUTH ASIA

SUB-SAHARAN AFRICA

NO EXPENDITURES WERE MADE IN THESE REGIONS IN ORDER TO OBTAIN THESE

132075 12-20-21

Schedule F (Form 990) 2021

Part V | Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

REVENUES.

FORM 990, SCHEDULE F, PART IV, LINE 3

THE MUSEUM HAD OWNERSHIP INTERESTS IN FOREIGN CORPORATIONS THROUGH ITS INVESTMENT IN A DOMESTIC PARTNERSHIP, BUT DID NOT MEET ANY OF THE FILING REQUIREMENTS FOR FORM 5471.

FORM 990, SCHEDULE F, PART IV, LINE 4

THE MUSEUM WAS AN INDIRECT SHAREHOLDER OF A PASSIVE FOREIGN INVESTMENT COMPANY (PFIC) THROUGH ITS INVESTMENT IN A DOMESTIC PARTNERSHIP. THE DOMESTIC PARTNERSHIP HAS MADE THE QUALIFIED ELECTING FUND (QEF) ELECTION AND HAS FILED THE FORM 8621 ON BEHALF OF ITS PARTNERS. ALSO NONE OF THE INCOME DERIVED FROM THE PFIC IS UNRELATED BUSINESS TAXABLE THEREFORE, THE MUSEUM MEETS TWO EXCEPTIONS FOR FILING FORM INCOME. 8621.

FORM 990, SCHEDULE F, PART IV, LINE 5

THE MUSEUM HAD AN INDIRECT OWNERSHIP INTEREST IN FOREIGN PARTNERSHIP(S) THROUGH ITS INVESTMENT IN A DOMESTIC PARTNERSHIP. THE DOMESTIC PARTNERSHIP FILED FORM 8865, IF REQUIRED, AND REPORTED ALL THE REQUIRED INFORMATION. THEREFORE, THE MUSEUM DOES NOT NEED TO FILE FORM 8865.

SCHEDULE G (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

ame of the organization Employer identification number								
	LDRENS MUSEUM					04-2103	993	
Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.								
 1 Indicate whether the organization rais a Mail solicitations b Internet and email solicitations c Phone solicitations d In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, P b If "Yes," list the 10 highest paid individendments b If "Yes," list the 10 highest paid individendments 	sed funds through any of the following and solicitate and solicitate and solicitate art VII) or entity in connection with providuals or entities (fundraisers) pursured	tion of tion of fundra (includ	non-g gover ising ding o	overnment grants nment grants events fficers, directors, true fundraising services?	stees	Yes		
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have cu or con contribu	istody trol of	(iv) Gross receipts from activity	to (c	Amount paid or retained by) fundraiser ted in col. (i)	(vi) Amount paid to (or retained by) organization	
		Yes	No					
「otal			•					
3 List all states in which the organization or licensing.			utions	s or has been notified	d it is	exempt from re	egistration	

132081 10-21-21

Schedule G (Form 990) 2021

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000

		of fundraising event contributions and gro	oss income on Form 990	EZ, lines 1 and 6b. List	events with gross receip	ots greater than \$5,000.
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
					NONE	(add col. (a) through
			WONDER BALL			col. (c))
<u>e</u>			(event type)	(event type)	(total number)	35(5)/
Revenue						
Rev	1	Gross receipts	551,395.			551,395.
_			405 445			405 145
	2	Less: Contributions	495,145.			495,145.
	_		E6 2E0			E6 250
	3	Gross income (line 1 minus line 2)	56,250.			56,250.
	_	Cook prizes				
	4	Cash prizes				
	5	Noncash prizes				
es	5	Noncasii prizes				
ens	6	Rent/facility costs	78,078.			78,078.
Direct Expenses			. ,			
ct E	7	Food and beverages	67,686.			67,686.
Dire		•				
	8	Entertainment	7,338. 47,435.			7,338.
	9	Other direct expenses	47,435.			47,435.
	10	Direct expense summary. Add lines 4 through	n 9 in column (d)		>	200,537.
		Net income summary. Subtract line 10 from li				-144,287.
Pa	rt I		answered "Yes" on Form	990, Part IV, line 19, or	reported more than	
		\$15,000 on Form 990-EZ, line 6a.	1	# > Dull tabe (instant		(n = 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
ne			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c)
Revenue				sgo,progressive sge		Col. (a) through col. (b)
Re	4	Gross revenue				
	•	Gross revenue				
S	2	Cash prizes				
nse						
Direct Expenses	3	Noncash prizes				
ΉË						
)irec	4	Rent/facility costs				
	5	Other direct expenses				
			Yes %	Yes %	Yes %	
	6	Volunteer labor	∟ No	∟ No	└── No	
	_	Direct consequence Add lines Office	5 in a share (-1)		_	
	′	Direct expense summary. Add lines 2 through	1 5 in column (a)			
	8	Net gaming income summary. Subtract line 7	from line 1 column (d)		•	
		Thet garming moome summary. Subtract into 1	nomino i, colamin (a)			
9	Ent	ter the state(s) in which the organization condu	ucts gaming activities:			
		the organization licensed to conduct gaming a	· · -	states?		Yes No
		No," explain:				•
		ere any of the organization's gaming licenses re	evoked, suspended, or to	erminated during the tax	year?	Yes No
b	If "	Yes," explain:				
	_					

132082 10-21-21 Schedule G (Form 990) 2021

Sch	nedule G (Form 990) 2021	THE	CHILDRENS	MUSEUM	04-	2103	3993	Page 3
11	Does the organization conduct	gaming act	tivities with nonmen	nbers?			Yes	☐ No
	Is the organization a grantor, be							
	to administer charitable gaming	?					Yes	☐ No
13	Indicate the percentage of game							
á	The organization's facility					13a		%
k	An outside facility					13b		%
14	Enter the name and address of	the person	who prepares the o	organization's gaming/	special events books and records:			
	Name							
	Address >							
15a	a Does the organization have a co	ontract with	n a third party from	whom the organization	receives gaming revenue?	🗀	Yes	☐ No
k					and the amount			
	of gaming revenue retained by t	the third pa	arty ▶\$					
C	If "Yes," enter name and addres	ss of the th	ird party:					
	Name							
	Address ►							
16	Gaming manager information:							
	Name ►							
	Gaming manager compensation	n ▶ \$						
	3 3 1	· -	_					
	Description of services provided	d ▶						
	Director/officer	Em	ployee	Independent cor	ntractor			
17	Mandatory distributions:							
	a Is the organization required und	ler state lav	w to make charitable	e distributions from the	e gaming proceeds to			
	retain the state gaming license?	,					Yes	☐ No
k					exempt organizations or spent in the	•••		
	organization's own exempt activ				, ,			
Pa					urt I, line 2b, columns (iii) and (v); and P	art III, I	ines 9,	9b, 10b,
	15b, 15c, 16, and 17b,	as applicat	ole. Also provide any	y additional information	n. See instructions.			

Schedule G	(Form 990)	THE CHILDRENS	MUSEUM	04-2103993 Page 4
Part IV	(Form 990) Supplemental Info	rmation (continued)		Ţ.
_				

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Part I Questions Regarding Compensation

Department of the Treasury

Internal Revenue Service

THE CHILDRENS MUSEUM

Employer identification number 04 - 2103993

	·		Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W	J-2 and/or 1099-MISe compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) CAROLE CHARNOW	(i)	245,754.	0.	662.	10,263.	19,663.		0.
PRESIDENT/CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) MICHAEL TRAVIS	(i)	195,394.	0.	700.	1,660.	8,191.	205,945.	0.
VP OF DEVELOPMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) AMY AUERBACH	(i)	165,334.	0.	610.	7,147.	17,010.	190,101.	0.
SVP/CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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	(ii)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information								
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.								

SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

2021
Open to Public Inspection

Name of the organization

THE CHILDRENS MUSEUM

Employer identification number 04-2103993

THE CHILDRE	INS MUSEUM							0	4-2	103	993		
t I Bond Issues SE	E PART VI	FOR COLUM	N (A) CON	TAUNIT	IONS								
(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	l (e) Issu	e price	(f) Descript	tion of purpose						
										_	$\overline{}$		
MA CCA CITICEMMC						CEE COII	א קווותי		No	Yes	No	Yes	No
	 	57503BCO3	00/25/04	-					v		v		X
DEVELOPMENT FINANCE AGEN	04-3431101	5/563KGQZ	09/25/00)		PAGE 2,	PARI V				^		_^
													\vdash
t II Proceeds	•					•							
				\		В	С				D		
Amount of bonds retired			6,92	21,695.									
				00,000.									
Gross proceeds in reserve funds													
Capitalized interest from proceeds													
Proceeds in refunding escrows													
Issuance costs from proceeds			39	96,523.									
Credit enhancement from proceeds		<u></u>											
				1 700									
			•••	31,782.					_				
							-		_				
				0007			1		+				—
Year of substantial completion			•••		V	1		NI-	-	V	1	NI -	
Were the hands issued as part of a refunding	ionuo of toy avantat	handa (ar	Yes	NO	Yes	NO	Yes	NO	+	res	+	NO	
			l x										
			44			_			+		+		
		• •		x									
											+		
•						1			+		\dashv		
final allocation of proceeds?		• •	x										
	til Bond Issues (a) Issuer name MASSACHUSETTS DEVELOPMENT FINANCE AGEN Amount of bonds retired Amount of bonds legally defeased Total proceeds of issue Gross proceeds in reserve funds Capitalized interest from proceeds Proceeds in refunding escrows Issuance costs from proceeds Credit enhancement from proceeds Working capital expenditures from proceeds Capital expenditures from proceeds Other spent proceeds Other unspent proceeds Year of substantial completion Were the bonds issued as part of a refunding if issued prior to 2018, a current refunding issued prior to 2018, an advance refunding issued prior to 2018, an advance refunding issued boos the organization maintain adequate boo	til Bond Issues SEE PART VI (a) Issuer name (b) Issuer EIN MASSACHUSETTS DEVELOPMENT FINANCE AGEN 04-3431181 Amount of bonds retired Amount of bonds legally defeased Total proceeds of issue Gross proceeds in reserve funds Capitalized interest from proceeds Proceeds in refunding escrows Issuance costs from proceeds Credit enhancement from proceeds Working capital expenditures from proceeds Capital expenditures from proceeds Other spent proceeds Other unspent proceeds Year of substantial completion Were the bonds issued as part of a refunding issue of tax-exempt if issued prior to 2018, a current refunding issue)? Were the bonds issued as part of a refunding issue of taxable bon issued prior to 2018, an advance refunding issue)? Has the final allocation of proceeds been made? Does the organization maintain adequate books and records to su	SEE PART VI FOR COLUM	Bond Issues SEE PART VI FOR COLUMN (A) CON (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued MASSACHUSETTS DEVELOPMENT FINANCE AGEN 04 - 3431181 57583RGQ2 09 / 25 / 06	Tell Proceeds Amount of bonds retired Amount of bonds legally defeased Total proceeds of issue Gross proceeds in reserve funds Capitalized interest from proceeds Proceeds in refunding escrows Bisuance costs from proceeds Capital expenditures from proceeds Capital expenditures from proceeds Other sunspent proceeds Ot	SEE PART VI FOR COLUMN (A) CONTINUATIONS (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (e) Issue price (d) Date issued (e) Issue price (e) Issue price (f) CUSIP # (d) Date issued (f) Date issued (f) Date issued (f) Issue price (f) Date issued (f) Date issued (f) Date issued (f) Issue price (f) Date issued (f)	SEE PART VI FOR COLUMN (A) CONTINUATIONS	SEE PART VI FOR COLUMN (A) CONTINUATIONS	RASSACHUSETTS DEVELOPMENT FINANCE AGEN 04 - 3431181 57583RGQ2 09/25/06 PAGE 2, PART V Total proceeds Amount of bonds retired	RASSACHUSETTS DEVELOPMENT FINANCE AGENO 4 – 3 4 3 1 1 8 1 5 7 5 8 3 RGQ 2 Amount of bonds retired Amount of bonds legally defeased Total proceeds 30 , 000 , 000 . Gross proceeds 30 , 000 , 000 . Gross proceeds 1	RASSACHUSETTS DEVELOPMENT FINANCE AGEN 04 - 3431181 57583RGQ2 09/25/06 SEE SCHEDULE K, PAGE 2, PART V X X SEE SCHEDULE K, PAGE 2, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PART V X X SEE SCHEDULE K, PAGE 3, PAG	RASSACHUSETTS DEVELOPMENT FINANCE AGEN 04 - 3431181 57583RGQ2 Amount of bonds retired Amount of bonds	SEE PART VI FOR COLUMN (A) CONTINUATIONS (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (d) Date issued (e) Issue price (f) Description of purpose (f) Description of purpose (g) Detreased (h) 0n behalf (i) PC of Issuer Yes No Yes No Yes No Yes No Yes No Yes No Yes No Yes No Ye

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2021

THE CHILDRENS MUSEUM

Par	t III Private Business Use																		
		-	4	E	3		O	1)										
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No										
	which owned property financed by tax-exempt bonds?		Х																
2	Are there any lease arrangements that may result in private business use of																		
	bond-financed property?		X																
За	Are there any management or service contracts that may result in private																		
	business use of bond-financed property?		X																
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside																		
	counsel to review any management or service contracts relating to the financed property?																		
С	Are there any research agreements that may result in private business use of																		
	bond-financed property?		X																
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other																		
	outside counsel to review any research agreements relating to the financed property?																		
4	Enter the percentage of financed property used in a private business use by entities		•				•												
	other than a section 501(c)(3) organization or a state or local government		%		%		%		%										
5	Enter the percentage of financed property used in a private business use as a																		
	result of unrelated trade or business activity carried on by your organization,																		
	another section 501(c)(3) organization, or a state or local government		%		%		%		%		%								
6	Total of lines 4 and 5		%		%		%		%										
7	Does the bond issue meet the private security or payment test?		Х																
8a	Has there been a sale or disposition of any of the bond-financed property to a non-																		
	governmental person other than a 501(c)(3) organization since the bonds were issued?		X																
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or						•												
	disposed of		%		%		%		%										
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations																		
	sections 1.141-12 and 1.145-2?																		
9																			
	nonqualified bonds of the issue are remediated in accordance with the																		
	requirements under Regulations sections 1.141-12 and 1.145-2?		X																
Par	t IV Arbitrage																		
		-	4	E	3	С		С		С		С		С		С		[)
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No										
	Penalty in Lieu of Arbitrage Rebate?		X																
2	If "No" to line 1, did the following apply?																		
а	Rebate not due yet?		X																
	Exception to rebate?		X																
	No rebate due?		Х																
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was																		
	performed																		
3	Is the bond issue a variable rate issue?	Х																	

 Schedule K (Form 990) 2021
 THE CHILDRENS MUSEUM
 04-2103993
 Page 3

Part IV Arbitrage (continued)								
		A		В		С	Е)
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?	X							
b Name of provider	CITIZENS 1							
c Term of hedge	10.	0000000						
d Was the hedge superintegrated?		X						
e Was the hedge terminated?		Х						
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х						
7 Has the organization established written procedures to monitor the								
requirements of section 148?	X							
Part V Procedures To Undertake Corrective Action			•	•				
		A	ı	В		С		
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								
applicable regulations?		X						
Part VI Supplemental Information. Provide additional information for responses to question	s on Schedu	le K. See instr	uctions.			,	,	,
SCHEDULE K, PART I, BOND ISSUES:						,	,	,
(A) ISSUER NAME: MASSACHUSETTS DEVELOPMENT FINAN	ICE AGE	NCY						
SCHEDULE K, PART I, ITEM A, COLUMN F								
DESCRIPTION OF BOND PURPOSE								
TO FINANCE AND REFINANCE THE CAPITAL COSTS OF TH	IE: A)A	CQUISIT	ION,					
CONSTRUCTION, RENOVATION AND EQUIPPING OF THE BO	RROWER	'S FACI	LITIES	; B)				
PROJECTS ORIGINALLY FINANCED WITH SERIES 2001 BC	NDS; A	ND C) C	ERTAIN					
COSTS OF ISSUANCE.								
SCHEDULE K, PART IV, QUESTIONS 3,4,5,6,7								
ARBITRAGE								
THE MUSEUM HAS TWO QUALIFIED HEDGES.								
3- YES								
4A- YES								
4B- CITIZENS BANK								,
4C- 10 YEARS								
4D- NO								
4F- NO								

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ ► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

THE CHILDRENS MUSEUM

Employer identification number 04-2103993

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: BOSTON CHILDREN'S MUSEUM ENGAGES CHILDREN AND FAMILIES IN JOYFUL DISCOVERY EXPERIENCES THAT INSTILL AN APPRECIATION OF OUR WORLD, DEVELOP FOUNDATIONAL SKILLS, AND SPARK A LIFELONG LOVE OF LEARNING. BOSTON CHILDREN'S MUSEUM IS A WELCOMING, IMAGINATIVE, CHILD-CENTERED LEARNING ENVIRONMENT THAT SUPPORTS DIVERSE FAMILIES IN NURTURING THEIR CHILDREN'S CREATIVITY AND CURIOSITY. WE PROMOTE THE HEALTHY DEVELOPMENT OF ALL CHILDREN SO THAT THEY WILL FULFILL THEIR POTENTIAL AND CONTRIBUTE TO OUR COLLECTIVE WELLBEING AND FUTURE PROSPERITY.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

MEMBERSHIPS

EXPENSES \$ 224,135. INCLUDING GRANTS OF \$ 0. REVENUE \$ 531,834.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FINANCE AND AUDIT COMMITTEES ARE THE GOVERNING BODIES THAT HAVE RESPONSIBILITY FOR REVIEWING THE FORM 990. THIS FORM WAS DISTRIBUTED BY EMAIL TO THESE COMMITTEES PRIOR TO THE FILING DATE, LEAVING TIME FOR QUESTIONS AND COMMENTS. IN ADDITION, THE ENTIRE BOARD OF TRUSTEES ALSO RECEIVES A COPY OF THE FORM 990.

FORM 990, PART VI, SECTION B, LINE 12C:

ON AN ANNUAL BASIS, THE MUSEUM ASKS ALL THE TRUSTEES AND OFFICERS TO REVIEW

AND EXECUTE A CONFLICT OF INTEREST POLICY STATEMENT. IT IS THE

RESPONSIBILITY OF THE PRESIDENT/CEO AND THE BOARD CHAIR TO REVIEW AND

DISCLOSE CONFLICTS AND HANDLE THE MATTER AS HE OR SHE DEEMS APPROPRIATE.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

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Name of the organization
THE CHILDRENS MUSEUM

Employer identification number
04-2103993

THE CONFLICT OF INTEREST POLICY STATEMENT ALSO OBLIGATES EACH FIDUCIARY, ON AN ONGOING BASIS, TO REPORT ANY CONFLICTS EITHER EXISTING OR PERCEIVED TO THE PRESIDENT/CEO OR BOARD CHAIR.

FORM 990, PART VI, SECTION B, LINE 15:

THE PROCESS FOR REVIEWING AND DETERMINING THE CEO'S COMPENSATION IS AS

FOLLOWS: THERE IS A COMPENSATION COMMITTEE, WHICH IS A SUBSET OF THE BOARD

OF TRUSTEES WHICH CONVENES TWICE A YEAR TO REVIEW THE CEO'S PERFORMANCE AND

CONSIDER MARKET DATA FOR THIS POSITION. BASED ON THIS REVIEW, A

COMPENSATION PACKAGE IS ADJUSTED AND AGREED UPON EACH YEAR.

IN 2017, THE MUSEUM HIRED AN INDEPENDENT COMPENSATION CONSULTANT TO ANALYZE

CURRENT SALARY AND WAGES OF THE ENTIRE ORGANIZATION AGAINST MARKET

CONDITIONS. NEW JOB RANGES AND POSITION CATEGORIES WERE ESTABLISHED AND A

PLAN WAS CREATED TO ADJUST SALARIES AND WAGES OVER TIME.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE MADE AVAILABLE UPON
REQUEST. THE FINANCIAL STATEMENTS ARE AVAILABLE ON THE ORGANIZATION'S
WEBSITE AS WELL AS UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

UNREALIZED GAIN ON DERIVATIVE INSTRUMENTS 576,540.

BOOK-TAX RENTAL INCOME ADJUSTMENT PER IRC 467 68,391.

BAD DEBT EXPENSE -1,088.

TOTAL TO FORM 990, PART XI, LINE 9 643,843.

FORM 990, PART XII, LINE 2C

THE AUDIT COMMITTEE ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT

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